





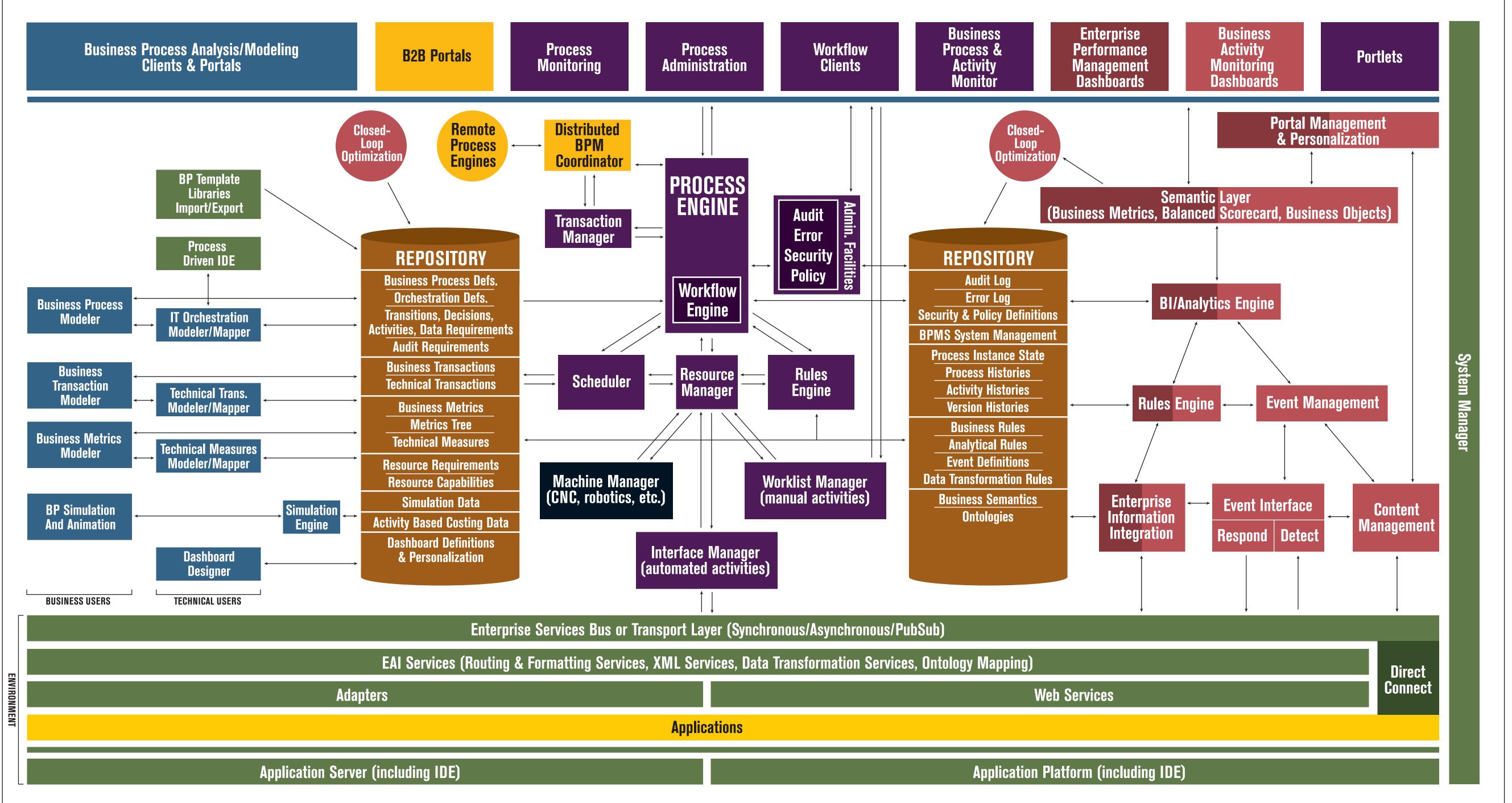








2004 BPMS Reference Architecture*



*Based on an idealized BPMS: BPM products may not include all the functionality described or implement it in the same way, and may not interact with the entire IT Environment shown.

BPM Glossary

activity—1 BPM: a delegateable business function with specific objectives, initiation conditions, and completion conditions; **2** formal workflow research: an instance of a task with assigned resources

activity based costing—a cost management methodology focusing on allocating costs to the resourceconsuming activites involved in production, and particularly adaptable to BPM

BAM (business activity monitoring)—an approach to detecting, identifying, analyzing, and responding to business events in real-time or near real-time

BPA (business process automation)—the automation of a business process

BPA/M (business process analysis and modeling)—1 a category: GUI analysis, modeling, and simulation tools; **2** a set of methodologies; **3** a market

BPO-1 business process optimization; **2** business process outsourcing

BPI (business process integration)—an application integration style or technology focusing on interconnecting the automated business functions that pertain to a particular business process

BPM (Business Process Management)—1 a process-centric approach to business management and the management of business processes; **2** a market; **3** category of products and services.

BPMS (BPM System)—an integrated set of software components or products that enable BPM for both business and technical users, including facilities for BPA/M, runtime managment, BAM and/or EPM for

BPR (business process reeingineering)—business change and optimization by replacing entire business processes using a methodology of analysis and structured redesign

business process—any interdependent and interconnected collection of management decisions and delegateable activities that jointly achieve one or more measurable objectives, possibly with multiple initiation and completion

case—workflow: the abstract document; the object or collection of data that appears to flow

choreography—service-centric message composition and arrangement between collaborating services

cross-functional business process—a business process that crosses functional organizations **conditioned transition—**workflow: a transition with an associated Boolean condition or 'gate' which serves as a case filter, often in place of explicit decision representation in a flow diagram

CPI (continuous process improvement)—incremental change and optimization of business processes to effect business change and optimization

decision—BPM: the coordination of preceding activites' effect and the determination of subsequent activities based on process state, external and internal events, and subjective management directive

EPM (enterprise performance management)—a business intelligence, analytical, and data centric approach to improving organizational performance

ESB (enterprise services bus)—a standards based, message oriented integration services layer supporting

metrics tree—derivational/computational relationships among a set of metrics represented hierarchically

ontology—a representation of the semantic relationships among data elements and business objects

orchestration—message-based composition and ordering of a group of services from one participant's perspective

PDD-process driven design and development, a style of software design and development in which control and message flows are designed and maintained graphically, rather than through code

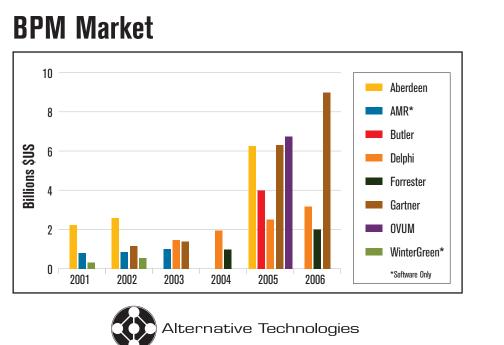
process instance—a single execution of a business process

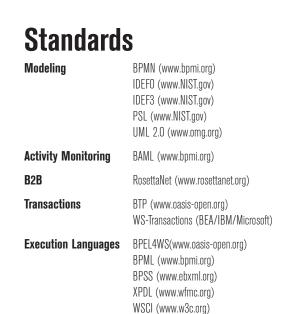
task-workflow: a business function that can modify case data

transition—in a workflow definition, a path between two tasks

worklist manager—a facility that manages a list of manual activities (or their individual elements) assigned to particular human roles for a process engine and often organized by execution priority

workflow—a case's permissible flows through a structured, interdependent task set, controlled by case data





BPQL (www.bpmi.org)

BPATS (www.bpmi.org)

BPM Vendors (Categorization is the broadest possib and based solely on vendor positioning No independent analysis is implied.)

Accenx Technologies, Inc Action Technologies Alternative Technologie Black Pearl, Inc.

Axway Software **BEA Systems** BMC Software Business Objects

Cap Gemini Ernst & Young Casewise Cemantica, Inc Clear Technology, In

ClientSoft, Inc. Commerce One CommerceQuest

Computer Associates Computer Sciences Corporation Compuware Corporation Corel Corporation Corticon Technologies, Inc

Dralasoft Inc. DST Systems ediTRACK Ltd **EDS Corporation** eiStream Technologies, Inc.

EERO Epiance, Inc Fair Isaac

FileNET Corporation Fuego Fujitsu Software

Global eXchange Services HandySoft Hyperion

IBM IDS Scheer Informatica Corporation Infosys Technologies

llog Insession Technologies Intalio Inc.

Interfacing Technologies International Performance Group iSpheres, Inc Lanner Group

Lombardi Software, Ind Magic Software MEGA International MetaServer

MetaStorm Microsoft MicroStrategy, Inc. Newgen Software Technologies Ltd.

Niku Corporation Nobilis Software, Inc. NorCom Information Technology AG Pavilion Technologies, Inc.

PECTRA Technology Inc. Pegasystems, Inc. PeopleSoft Inc. PIKOS GmbH Popkin Software

ProActivity Proforma Corp. QPR Software, Inc. Open Text Corporation

Oracle Corporation RevX Inc. RivCom SAP AG Satyam Computer Services, Ltd

SAS Institute, Inc Savvion, Inc. Seagull Software Systems SeeBeyond Technology Corp.

Sigma Dynamics Siebel Systems Sierra Atlantic SL Corporation

Sonic Software Corporation Staffware Corporation Sterling Commerce Sun Microsystems

Sybase, Inc. TIBCO Software, Inc

TRANSFLOW AG Ultimus, Inc. Vignette Vitria Technology

Vision Software

webMethods Inc. Workplains, Ltd. ■ WRQ

Vendor Categories Legend:

BPMS (with BPA/M and BAM) BPA/M BAM or EPM ESB (with BPM capabilities) Services (consulting, education,

system integration) Other BPM Related Products